

MINUTES OF A MEETING OF THE  
UNIVERSITY SENATE October 14,  
1966

The University Senate met at 2:10 pm, October 14, 1966, Dean of Faculties Bright presiding in the absence of President Elliott.

The minutes of the previous meeting were approved as distributed.

Professor Wood, Chairman, gave a brief report of the activities of the Executive Committee during the summer, stating that the Committee had met nine times at the request of President Elliott for the purpose of advice and consultation in the matters of the appointment of a Vice President for Academic Affairs; the appointment of an Assistant Dean of Students; the appointment of a Dean in the College of General Studies; the establishment of a Program in Policy Studies and the nomination of a Vice President for Policy Studies. The Chairman read a letter from President Elliott thanking the Committee for its help in the Policy Studies matter. The Chairman also mentioned that data on service as a member of the Senate and/or members of committees had been gathered from questionnaires submitted to the faculty each year for placement on IBM cards for reference. It was felt that such information would be helpful in recruiting new members - who may have expressed preferences for certain committee work and not been chosen - and in preventing the over-burdening of some members of the faculty who may have served many times.

Professor Stevens, seconded by Professor Willson, on behalf of the Executive Committee, moved the adoption of A RESOLUTION TO DEFINE ELIGIBILITY FOR ELECTIVE MEMBERSHIP IN THE UNIVERSITY SENATE (66/7). Professor Weston, seconded by Professor Naeser, moved that the resolution be returned to the Executive Committee for further study upon the advice of the Parliamentarian, who questioned the constitutionality of the resolution as presently stated. It was the Parliamentarian's opinion that the resolution actually required an amendment to the Faculty Organization Plan and the concurrence of the Faculty Assembly and the Board of Trustees before it could become effective. Professor Lewis, seconded by Professor Arkilic, moved that the original motion be amended to omit the specification of ineligibility below the rank of dean. Upon the ruling of the Parliamentarian, this amendment was declared out of order, and the Weston motion was then voted upon and carried. Professor Lewis, seconded by Professor Arkilic, then moved that "the Executive Committee be instructed to consider very carefully the eligibility of individuals holding positions below the level of dean." Professor Stevens, seconded by Professor Weston, moved that the Lewis motion be tabled, and it was so ordered.

Dr. Ewing Lakin Phillips, Director, gave a resume of the activities of the Psychological Clinic during the past several years with special attention to its growth in four areas of service to students, viz: Consultation, New Clients, Individual Therapy, and Study Habits. Dr. Phillips referred to further planned advancements in this program which had not yet reached a stage where discussion in depth was possible. After general discussion of Dr. Phillips report, Professor Wood, Chairman of the Executive Committee, thanked him for his interesting and informative presentation.

Dean Bright announced the following ex officio members who had recently been appointed by the President:

Charles W. Cole, Dean of the Summer Sessions, for  
James C. Dockeray, member, ex officio  
Eugene R. Magruder, Dean of the College of General Studies  
for Professor Galbreath, former Acting Dean,  
as member, ex officio  
Louis H. Mayo, Vice President for Advanced Policy Studies, as  
member of the Research Committee, ex officio.  
Mrs. Alice Sheftel, Acting Librarian, Library Committee, ex  
officio.

On motions made, seconded and carried, the following elections and replacements were adopted by the Senate:

Richard C. Allen - for Ralph Nash (promoted to Associate Dean  
of GSPL) as a member of the Senate.  
Robert Heller - for Ralph Nash, as Chairman of the Physical  
Facilities Committee.  
Phillip Highfill - for Wolfgang Kraus (on leave Spring semester)  
as member of the Athletics Committee.  
Francisco Prats - for William Venable (resigned) as member of  
*Physical Facilities* Athletics Committee.

Professor St. Cyr presented the Final Report of the Special Committee on By-Laws and moved, seconded by Professor Lewis, that the Committee be discharged. On advice of the Parliamentarian that such discharge was automatic upon presentation of a final report, the Presiding Officer dismissed the Committee with the thanks of the Senate for the fine work it had performed.

Dr. Alpert, seconded by Professor Kenny, proposed that consideration be given to the establishment of a coffee hour following Senate meetings, to which special persons would be invited such as student representatives, etc., and requested the Executive Committee to implement this proposal. The Chairman of the Executive Committee agreed to take the matter under advisement.

The meeting was adjourned at 3:10 p.m.

Frederick R. Houser  
Secretary

Resume of Activities of the Psychological Clinic, 1963-64, and Forward.

1. Offers a battery of psychological, educational, aptitude tests for help in selecting major field, career choice, etc.
2. Offers diagnostic assessment and recommendations regarding personal problems, study habits, social problems, etc.
3. Offers individual and/or group therapy related to:
  - A. Study Problems, Use of Time, etc.
  - B. Personal-Social Problems.
4. Offers Programed Instruction in several subject matter fields for students needing a review of a given subject or topic; for those needing instruction on some topic or subject heretofore missed; and for those wishing to sample an area in advance (or in lieu) of actual enrollment for credit. A policy whereby the University would offer limited credit for work done on the basis of Programed Instruction, with Departmental blessing, could be contemplated.
5. Offers special individual and group help to Engineering students on probation. This is a specific program set aside each Spring Semester. The program revolves around study techniques, but might involve recommendation that the student transfer to another curriculum, and/or receive help for personal problems. Details of this arrangement with the School of Engineering are available to interested persons.
6. Offers a special H-O-I-S-T program ("Helping Others Improve Study Techniques") to Scholarship students who have fallen below minimal scholastic requirements. While individuals are welcome to join this program at any time, as now constituted it is a special program for each Spring Semester.
7. Carries out research in the general area of short-term psychotherapy and behavior change (see book: "Short-Term Psychotherapy & Structured Behavior Change," by Phillips & Wiener, McGraw-Hill Book Co., 1966). This program has netted a number of research papers, several M.A. theses, and presentations at various professional meetings over the past three years.
8. Two Professors (Phillips and Tanck) teach regularly in the Psychology Department and supervise M.A. and Ph.D. theses, serve on various committees in the Psychology Department.
9. Both Dr. Tanck (50%time) and Dr. Phillips (15% time) cooperate with the Rehabilitation Program (RT-9) through research planning, conferences, advisory meetings, and the employment of personnel. Recently, Dr. James Stanfiel joined the Psychological Clinic (50% time), and he also works in the RT-9 Program (50% time).
10. Devotes considerable time to the training of senior level and graduate level resident assistants, under the Dean of Women and the Dean of Men.

### Psychological Clinic

Trains 3 - 5 graduate level students in the general area of Clinical Psychology, based on 1-year,  $\frac{1}{2}$  time stipends. These students are trained in all the above-mentioned research, professional and service activities of the Psychological Clinic.

12. The Psychological Clinic considers its main purposes as: Research, Training and Service. An effort to maintain a healthful balance between these activities is before us at all times.

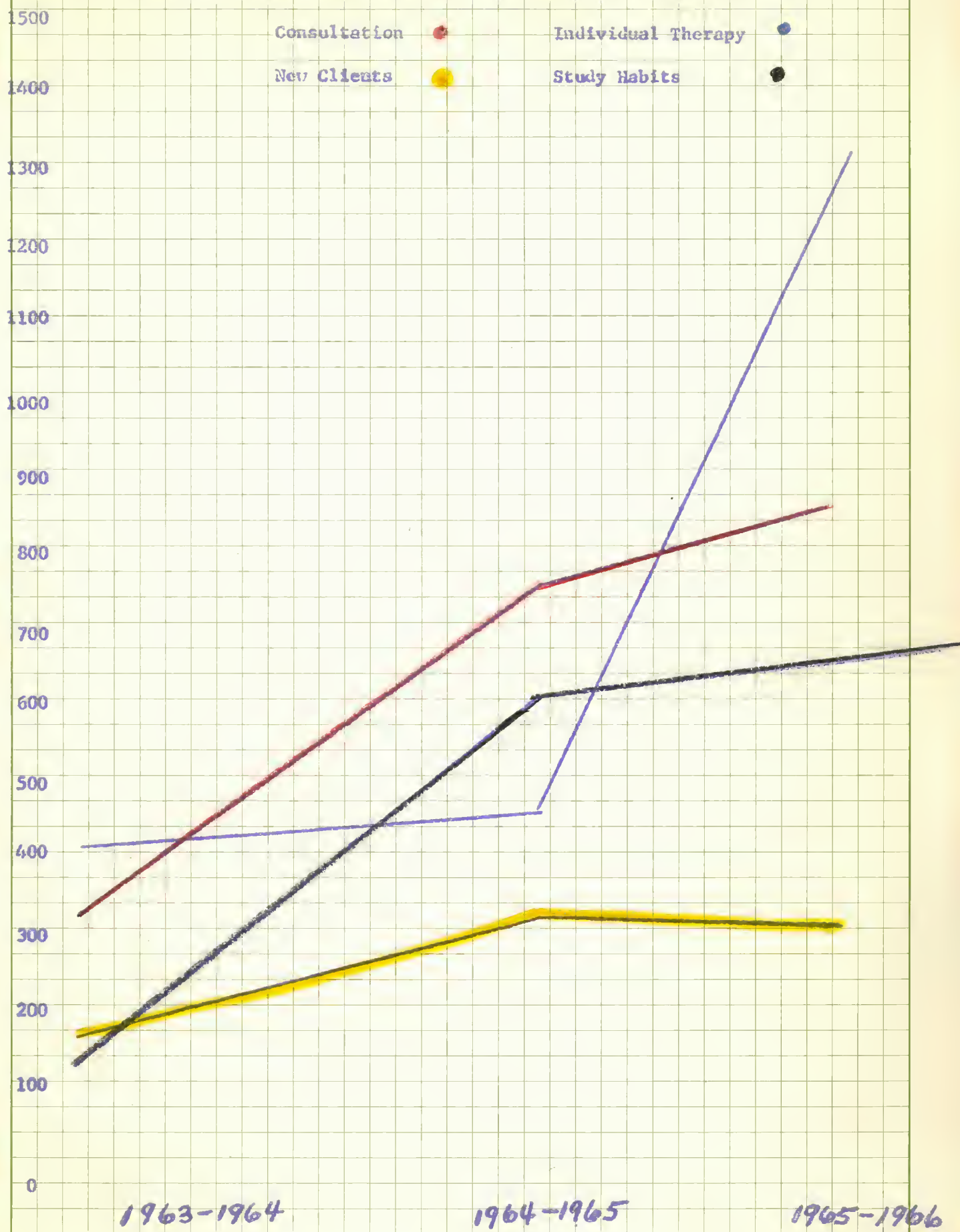
#### Referral to the Psychological Clinic:

Any student is eligible. A \$10 assessment fee is all that is currently charged the student, with the one exception of nominal charge for use of Programed Instructional materials.

The Clinic is open from 9:00 - 5:00 daily, Monday through Friday. On Tuesday, Wednesday and Thursday evenings, students may be given special appointments if they cannot be accommodated during regular hours.

Special study privileges (use of study booths, 2nd floor) until 9:00 p.m. are given in special or hardship cases.

Growth in Four Areas of Services to Students From 1963 to 1966



*For discussion  
at Oct 14, 1966 mtg*

THE GEORGE WASHINGTON UNIVERSITY  
Washington D. C. 20006

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Special Report of the Executive Committee  
of the University Senate Concerning the Appointment  
of the Dean of the College of General Studies

The "Code and Ordinances governing the academic personnel of The George Washington University together with the Principles, Standards, and Procedures for the implementation thereof" is a document given authority by the Board of Trustees in 1964 after having been recommended by the Committee on Professional Ethics and Academic Freedom of the University Senate, by the University Senate, by the Faculty Assembly, and by the President of the University. Among its other provisions it provides for faculty consultation and recommendation in the selection of academic administrative officers, including deans of colleges, on the premise that such officers "should be appointed with, and continue to have, the confidence of the faculty concerned."

The appointment of a dean of the College of General Studies poses a special problem with respect to faculty consultation and recommendation -- one which, in the view of the Executive Committee, is not adequately provided for by the Code. The problem is that CGS has no faculty in the sense that other schools and divisions of the University have. For a division of the University which has of the order of one half of the total number of students and which gives perhaps one third to one half of the total number of degrees granted by the University, it is certain that the Dean should be appointed with, and continue to have, the confidence of the faculty of the University.

In the judgment of the Executive Committee no major operation of the University in recent years has been the source of so much concern to the faculty of the University as CGS. This concern has had to do mainly with the opinion that in a number of projects undertaken by CGS adequate standards were not maintained with respect to admission and curriculum requirements, physical facilities, and staff of instruction and that, as a consequence of these inadequacies, the reputation and standing of the whole University has been adversely affected.

In recognition of the principle of faculty consultation and recommendation in the appointment of academic administrative officers and in the absence of a statement in the Code applicable to the means of such faculty participation in the selection of a dean for CGS, President Elliott called upon the Executive Committee of the University Senate for such consultation and recommendation with respect to the proposed appointment of Associate Professor Eugene Magruder as Dean of the College of General Studies.



On June 7, 1966 the Executive Committee of the University Senate met with Professor Magruder. All members of the Executive Committee were present. The purpose of the meeting was to exchange views on the broad problems of the College of General Studies and on the proper mission of CGS and its proper relationship within the University. The discussion was focused in part by reference to a number of relevant quotations from the document "Basic Considerations Underlying an Academic Plan." Inasmuch as a gratifyingly large measure of consensus was found to exist, it seems desirable to record briefly the ideas with respect to which this agreement was evident.

Summary of Consensus of June 7th Meeting

1. No program should be undertaken by CGS unless and until it has assurance that the program can be carried out to meet high standards of quality. These standards should be at least as high as those of any other branch of the University.
2. CGS can provide a service which the community needs and which is going to be provided by someone. In this connection, however, it was felt that the main service of CGS should be to the Washington and reasonably nearby areas.
3. A larger percentage of the instructors in the College of General Studies should be full-time members of the George Washington University faculty.
4. The direction and supervision of CGS theses should be much more widely distributed among the faculty of the University. Whatever steps are necessary to accomplish this should be taken. These steps might involve obtaining of security clearances, extra compensation, and adjustments of teaching loads.
5. The general mission and purposes of CGS should be studied and defined as clearly as possible. This mission should be consonant with the general objectives of the University.
6. Departmental and faculty participation in approval of instructors and curriculum requirements in CGS should be made more effective. This is not an easy problem but also not an insoluble one.
7. CGS should have a faculty and should be represented by elected, voting members in the University Senate.

8. If there are curricula in CGS which have substantially different general requirements from those in other branches of the University, satisfactory completion of such curricula should be designated by distinctive degrees. There should be no "give away" degrees.

On June 14 and June 15, 1966 the Executive Committee met to study further the proposed appointment of a dean for the College of General Studies.

In frankness it must be said that the Executive Committee would be more enthusiastic about the appointment of Professor Magruder as Dean of CGS if he had had more full-time experience in civilian universities. He is undoubtedly an able administrator. But especially because management is his major forte, it seems imperative to work out means for more effective faculty participation in the academic aspects of CGS. Some of the blame for the failure to maintain high standards in CGS must be attributed to the faculty and department heads who have not always vigorously executed their responsibilities toward CGS. However, the Dean of the College of General Studies should exercise leadership in seeing that the departments do actively fulfill these obligations.

Probably the committees of the University Senate which should become more actively involved in developing appropriate recommendations for the form of faculty oversight of educational standards in CGS are the committees on University Objectives and Educational Policy. The administration of the University should also take initiative in seeking a beneficial solution to this problem.

It would be hoped that the Dean of the College of General Studies would work closely with the University Senate on the problem of providing a large measure of faculty control over academic standards in CGS. In this connection there need be no doubt about lines of authority. The Dean is responsible to the President. But he must be responsive to the faculty or he will not maintain its confidence.

Because of the preponderance of graduate work in CGS, the problems of CGS greatly affect the reputation of the University with respect to all its graduate programs. As was emphasized by the recent report of the American Council on Education, this is a reputation which we should work vigorously to improve.



In the context of the preceding discussion, the Executive Committee records its agreement to the appointment of Associate Professor Eugene Magruder to be Dean of the College of General Studies.

June 15, 1966

Frank Miller  
Carol St. Cyr  
David Sharpe  
Edwin Stevens  
Reuben Wood

Attached: Letter from Professor Magruder commenting on "Summary of Consensus of June 7th Meeting" (pp. 2-3)

THE GEORGE WASHINGTON UNIVERSITY

The College of General Studies

June 13, 1966

Dr. Reuben E. Wood  
Chairman, Executive Committee  
The University Senate

Dear Dr. Wood

The special report of the Executive Committee of the University Senate to President Lloyd H. Elliott has been carefully reviewed. There are no basic issues with which I am in disagreement.

Many items discussed concern problems with which I have been working closely with Dean Dockeray and the Staff of the College of General Studies. Progress has been made toward meeting several of the outlined objectives.

Paragraph 7 may need clarification. I am of the opinion that the College of General Studies should have a voice in the University Senate on a basis paralleling that of the Graduate Council.

The majority of the full-time faculty compensated from the College of General Studies funds should be assigned to the appropriate School or College similar to the system utilized between the College of General Studies and the Department of Government and Business Administration.

Cordially,

(sgd) Eugene R. Magruder  
E. R. Magruder

cc: President Elliott

*For discussion  
at October 14 mtg*

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31 August 1966

To: President Lloyd H. Elliott

From: The Executive Committee of the University Senate

- (1) The Executive Committee of the University Senate endorses in principle the President's proposal for a new and University-wide venture in Policy Studies, founded upon a grant from the National Aeronautics and Space Agency. The Executive Committee would prefer that the person in charge of the program bear a title such as "Director" or "Assistant Vice President" which would indicate that he and the program are subordinate to the Vice President for Academic Affairs.
- (2) The Executive Committee recommends that participation of the faculty (to the extent that the faculty's role is distinct from the role of officers of University Administration), should be assured in the making of policy decisions arising under the President's proposal. The Executive Committee makes the following recommendations toward assuring faculty participation in decision-making:
  - (a) The Chairman of the Executive Committee of the University Senate and other appropriate members of the faculty should be members of the University Advisory Committee.
  - (b) Departmental faculties should exercise their usual functions under the Faculty Code in passing upon appointees to academic positions created under the proposal.
  - (c) The University Senate should receive periodic reports from the principal officer under the proposal while the proposal is being developed.
  - (d) A means should be devised for assuring faculty participation in deciding whether to take on individual projects under the proposal.

Frank Miller  
Carol St. Cyr  
David Sharpe  
Edwin Stevens  
Reuben Wood, Chairman

October 5, 1966

The University Senate will meet at 2.10 pm, Friday, October 14, 1966 in the Faculty Conference Room, 5th Floor, Library Building.

Agenda:

- 1) Approval of the minutes of the last meeting.
- 2) Report of the summer activities of the Executive Committee -  
Professor Wood.
- 3) Presentation of a Resolution to Define Eligibility for  
Elective Membership in the University Senate (66/7) -  
Professor Stevens.
- 4) Discussion of the activities of the Psychological Clinic -  
Dr. Ewing Lakin Phillips, Director.
- 5) Nomination and election of replacements or additions to Committee  
memberships for the academic year 1966/67.
- 6) Final Report of the Special Committee on By-Laws - Professor St. Cyr.

  
Frederick R. Houser  
Secretary

THE UNIVERSITY SENATE OF THE GEORGE WASHINGTON UNIVERSITY

Special Committee on By-Laws

FINAL REPORT

Your Committee was elected as the Ad Hoc Rules Committee at the Senate meeting on October 8, 1965. The Committee submitted its Special Report, containing Resolution #65-3, "A Resolution to Establish Provisional By-Laws for the University Senate," to the Senate meeting on November 12, 1965; and by adopting the Resolution, the Senate put into force the By-Laws under which it has since operated.

By using the word "provisional," the Committee and Senate acknowledged the incompleteness of the By-Laws. At the same time, Section 8(b) created the office of Parliamentarian and Section 10 created a mechanism for generating amendments to the By-Laws by co-operation between the Parliamentarian and the Executive Committee.

It is your Committee's recommendation that the completion and improvement of the By-Laws be put in the charge of the Parliamentarian and the Executive Committee. Resolutions amending and enlarging the By-Laws will of course be enacted by the full Senate, as provided in Section 10.

With this account of its activities and its recommendation for continuation of its work, your Committee submits its Final Report and asks to be discharged.

Respectfully submitted,

J. Forrester Davison  
Carol R. St. Cyr  
Edwin L. Stevens  
David J. Sharpe, Chairman

October 14, 1966

THE UNIVERSITY SENATE OF THE GEORGE WASHINGTON UNIVERSITY

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Respectfully submitted,

J. Forrester Davison  
Carol R. St. Cyr  
Edwin L. Stevens  
David J. Sharpe, Chairman

~~May 13, 1966~~

October 14, 1966

A RESOLUTION TO DEFINE ELIGIBILITY FOR ELECTIVE MEMBERSHIP IN  
THE UNIVERSITY SENATE

Whereas (a) the Faculty Organization Plan contains the following statement of eligibility for elective membership in the University Senate (III-2-(4) ):

No Dean or any other faculty member who is an officer of administration (as such officers are indicated in the 1959-60 General Catalogue Issue of the University Bulletin) shall be eligible for election;

and

Whereas (b) changes in the administrative structure of the University and in the titles of officers of administration have rendered the quoted statement obsolete in some instances; and

Whereas (c) the Faculty Organization Plan further provides as follows (III-2-(4) ):

In the event of any additions to the list of officers of administration in subsequent issues of the Bulletin, eligibility for election to the Senate shall be determined by the Senate;

and

Whereas (d) a general definition of eligibility seems preferable to one associated with issues of the University Bulletin,

therefore,

Be It Resolved by the University Senate of The George Washington University:

*Presidents, Asst Vice Presidents*  
1. Deans, vice-deans, associate deans, and assistant deans shall be ineligible for elective membership in the University Senate.

② A faculty member otherwise eligible for elective membership in the Senate shall not lose his eligibility by being given such an administrative title as "assistant to the dean" or any other title not enumerated in section 1.

②



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October 2, 1966

The University Senate will meet at 2:10 pm, Friday, November 4, 1966 in the Faculty Conference Room, Fifth Floor, Library Building.

- Agenda:
- 1) Approval of the minutes of the last meeting.
  - 2) Presentation of a Resolution to Amend the Faculty Organization Plan to Define Eligibility for Membership in the University Senate 1966/81 - Professor Sharpe.
  - 3) Informational Report by Dean Eugene R. Magruder on the present and projected activities of the College of General Studies.

Immediately preceding the meeting a Coffee Hour will be held from 1:15 pm to 2 pm for Senate members and members of the Student Council. Although it is recognized that some members cannot attend for the entire coffee period because of other duties, in order that we may be as hospitable as possible, those who can attend are urged to do so. Members of the Faculty Assembly who are not members of the University Senate are welcome to attend the social period.

Frederick R. Houser,  
Secretary

THE GEORGE WASHINGTON UNIVERSITY  
Washington, D. C.

TO MEMBERS OF THE FACULTY ASSEMBLY:

In the note I sent out with the forms to be filled in, I referred to the "fringe benefit" known as the annual physical examination privilege as one enjoyed by all the full-time faculty. It has been pointed out to me and I know from personal experience that some parts of the examination may be less than very enjoyable. But regular participation is doubtless desirable.

Well, the point is, please get your forms filled out and back to Dr. Castell right away.

*Reuben E. Wood*  
Reuben E. Wood

